

ENERGY CONSUMPTION AND EFFICIENCY

Gazprom Neft's Energy Policy lies at the heart of the ISO 50001:2011 compliant energy management system implemented at the Company's facilities in stages since 2012. In 2018, the Company continued to certify its facilities for compliance with ISO 50001, with certificates issued to Gazpromneft-Yamal and Messoyakhaneftegaz, and recertification completed at Gazprom Neft's Upstream Division and five subsidiaries – Gazpromneft-

Noyabrskneftegaz, Gazpromneft-Muravlenko, Gazpromneft-Khantos, Gazpromneft-Vostok and Gazprom Neft Orenburg. Slavneft-Megionneftegaz successfully passed the first inspection audit. The energy management system is running at the Downstream Division's facilities, such as NIS (the Refining Division), Gazpromneft Omsk Refinery, Gazpromneft Moscow Refinery, Slavneft – YANOS and Omsk Lubricants Plant, a branch of Gazpromneft – Lubricants.

MANAGING ENERGY CONSUMPTION AND EFFICIENCY

KEY DOCUMENTS

- > Gazprom Neft's Energy Policy;
- > Downstream Division's Technical Policy on Energy Efficiency;
- > Energy Policy Related to Field Development and Oil and Gas Production.

PRIMARY ENERGY SAVING GOALS

- > to boost operational efficiency while maintaining or improving reliability, safety and productivity;
- > to mitigate environmental impacts;
- > to reduce consumption of non-renewable energy.

KEY STAKEHOLDERS

The Company's shareholders, investors, executives and employees.

Energy saving and energy efficiency management structure

MANAGEMENT BOARD

- > Approval of Gazprom Neft's Energy Policy;
- > Approval of the corporate Energy Saving and Energy Efficiency Improvement Programme and review of its performance;
- > General management of energy saving and energy efficiency improvement initiatives;
- > Approval of the target model for the energy management system, general management of its development and assessment of its performance.

DIVISION'S ENERGY DEPARTMENTS

- > Development and update of the energy saving programme, its KPI, goals and objectives;
- > Management of the energy saving programme;
- > Control over the energy management system;
- > Management of the Power Competence Centre (Downstream Division).

FACILITIES' ENERGY MANAGERS AND WORKING GROUPS

- > Implementing the energy saving programme;
- > Looking around for innovations;
- > Monitoring the implementation of the programme's technical and organisational measures.